### **Governance of the DUNE Collaboration**

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#### Preamble

The Deep Underground Neutrino Experiment (DUNE) is a multi-purpose neutrino and nucleon decay experiment that will use the Fermilab accelerator complex, a neutrino beam line, a near detector complex, and a far detector composed of a set of large liquid argon TPC's situated deep underground at the Sanford Underground Research Facility, Lead, South Dakota, U.S.A. The DUNE experiment will be designed and constructed by the collaborating institutions (The DUNE Collaboration). This document, "Governance of the DUNE Collaboration" (GDC) provides a formal framework of the governance of the DUNE Collaboration. The participating institutions and collaborators recognize that the DUNE experiment is an exciting and important experiment that must be designed, constructed, operated and completed successfully. The DUNE Collaboration recognizes the core values of international scientific collaboration across borders as a driver for peace. We work together in the spirit of peaceful collaboration, and we are unified in support of fundamental human rights. Thus, all participants agree that they will do their best to collaborate in a congenial and constructive manner beyond the language of this document for the ultimate success of the experiment. The relationship between the Long-Baseline Neutrino Facility (LBNF) and the DUNE collaboration as well as their respective roles are described in the DUNE/LBNF Project Management Plan (See Attachment A.1).

### Article 1 Amendments of the Agreement

Amendments to this document can be made as needed by a 2/3 majority vote by the DUNE Institutional Board (IB), which is defined in Article 3. The proposed amendments must be announced at least two weeks ahead of an IB meeting and the outcome will be determined by a vote.

# Article 2 Collaboration Membership

### § 2.1 Membership of the DUNE Collaboration

Members of the DUNE collaboration must be affiliated with collaborating institutions.

The IB representative for an institution has the following responsibilities:

- 1. determination of the list of DUNE members at the institution;
- 2. notifying the IB Chair of any changes to institutional membership;
- 3. ensuring that members of the institution fulfill agreed commitments to DUNE. (The different types of members and their responsibilities are defined in attachment A.6.) Through their membership of the DUNE collaboration, collaborators agree to abide by the DUNE Community Agreement (see attachment A.5).

Membership in the DUNE collaboration may be restricted, suspended or revoked for serious violations of the DUNE Community Agreement or the general principles stated in this document, as determined by the procedures provided in that document. Restrictions may include qualifications or limits to the privileges of membership. Collaborators whose membership has been revoked may not reapply for membership.

The DUNE Collaboration recognizes that collaborating institutions or their funding agencies may sign a Memorandum of Understanding (MoU) with relevant parties that defines in whole or in part their contribution to the experiment.

#### § 2.2 Admission of New Institutions and New Senior Members to DUNE

A prospective new institution, after conferring with the Co-Spokespersons, will submit a written application to the IB Chair and to the Co-Spokespersons at least two weeks prior to the meeting of the IB at a scheduled IB meeting. The application will include a proposal stating the intended contributions that the prospective institution is proposing to make to the experiment and a well thought out plan for the group's effective participation in the experiment, and include CV's and past research experience of the proposed senior members (faculty or equivalent) from the institution. For a successful application, there must be at least one senior member in the institution who proposes to join. The IB Chair will circulate the application materials to the IB members prior to the meeting and put consideration of the application on the agenda of the IB meeting, which may include a presentation by the prospective institution. The IB may ask for verbal or written clarifications of items in the application. The IB may: (1) approve the proposal and formally admit the institution to the Collaboration, (2) request written clarifications to be considered at the next IB meeting, or (3) reject the proposal.

IB approval should be sought if new persons of rank equivalent to faculty at a member institution wish to join the collaboration.

The IB will attempt to make decisions on admission of new institutions or new members by consensus. If consensus is not possible, an open vote will be taken on admission. Admission will require a 2/3 majority vote, in favor of the application, of those representatives with the right to vote present and voting (an abstention is not a vote for this purpose).

Existing senior members of the collaboration who move to a different collaborating institution should notify the IB Chair and Co-Spokespersons but do not require IB approval to change their DUNE institutional affiliation.

### § 2.3 Associate Membership

The collaboration may decide to admit associate institutions. The type of membership must be specified during the application process. Associate Institutions will join the collaboration for an initial period of 2 years, which can be extended by application to the IB. The purpose of this limited membership is either to prepare an intuition for full membership or for it to make time- or subject-limited contributions to the experiment, which do not justify full membership. IB representatives of associate institutions can attend IB meetings but not vote (see § 3.3).

### § 2.4 Secession from DUNE

An institution may leave the collaboration by notification to the IB chair. However, the items contributed to the experiment by the out-going institution that are not covered by any relevant MOUs may not be removed without an approval by the IB.

### § 2.5 Removal of Institutions from DUNE

Removal of an institution from DUNE can be proposed by any IB or Executive Board member for actions by the institution that are judged to be gravely detrimental to the experiment, against the spirit of peaceful collaboration laid out in this document, or for no activity in the experiment by the institution for more than one year. An open vote will be taken on removal. Removal will require a 2/3 majority vote, in favor of the removal, of those representatives with the right to vote present and voting (an abstention is not a vote for this purpose). Details of the procedure are specified in attachment A.7 and A.8.

### Article 3 Institutional Board

### § 3.1 Role of the Institutional Board

In general, the Institutional Board (IB) is responsible for establishing governance rules of the DUNE collaboration and regulating the governance related issues. The responsibilities of the IB include but are not limited to: admission of new collaborating institutions and members; oversight of Co-Spokesperson election process; approval of common funds assessments; establishment and governance of detector operations shifts; and establishment of procedures for publication of scientific results and authorship rules. The IB can request presentations on and discussion of specific issues relating to the collaboration or the experiment. The results of such discussions may be recorded and passed to the Co-Spokespersons as formal advice.

### § 3.2 Membership of the Institutional Board

All collaborating institutions except the host lab will be given one seat in the IB regardless of their varying sizes. Fermilab will be given two seats to reflect the lab's large DUNE membership as well as its role as the host lab of the DUNE experiment. Each institution designates its IB representative.

### § 3.3 IB Voting

In general, the IB will attempt to make decisions by consensus. If consensus is not reachable, the IB can have open or secret votes on various issues. Normally, IB votes will be open votes and each IB member's vote will be counted as one vote regardless of the number of collaboration members they represent. On issues deemed to be sensitive the IB can decide to have a secret vote, which can be triggered by a motion by any IB member. The IB will then decide whether to have a secret vote or not on the issue by an open vote. Even for secret votes, the "one IB representative, one vote" principle will normally apply. For exceptional cases, the IB can decide to have a secret vote that is weighted by the number of collaboration members (eligible voters for general election) each IB member represents, following the procedure described above.

Any IB representative that attends an IB meeting physically or virtually will be considered present for that meeting. For votes conducted during a scheduled IB meeting, representatives of the IB must be present to vote; if unable to attend, a member may designate another collaboration member from their institution to attend by notifying the IB chair. In general, votes may be conducted electronically, unless otherwise specified in this document. Requirements for an ordinary (more than 1/2) or extraordinary (2/3 or more) majority will be taken with respect to all votes cast.

Any motion made at an IB meeting requires the motion be seconded by another IB member in order to go forward.

#### § 3.4 Chair and vice-chair of the Institutional Board

The IB Chair is elected by the IB for a two-year term. The term is renewable. The IB Chair election process should commence in March in the election year. The IB Chair election will be carried out by an IB-appointed ad hoc three-member election committee. The election committee members may not stand for the election. The committee will receive up to three nominations from each IB representative. The committee will contact all nominees with three or more nominations to ascertain their willingness to stand for the election.

The election will be held electronically by using the Preferential Voting System (PVS) in which an IB member submits a fully ranked list of the candidates. In the case of a single candidate, the voting procedure will be a simple Yes or No on the appointment of the candidate as IB Chair; a simple majority of Yes votes is required to elect the candidate.

The IB chair may appoint a vice-chair with the same term, subject to the approval of the IB.

The IB chair will only vote in the case of a tie; the vice-chair will vote as a regular IB representative.

If the IB Chair cannot complete the full two-year term, a new IB Chair will be elected immediately according to the procedures described above, except that the IB will decide when the special election should commence. The newly elected IB Chair will serve the remainder of the term of the replaced IB Chair in addition to the nominal two-year term.

The IB chair can be removed at any time by the IB by a secret ballot of at least 2/3 of those present at a scheduled IB meeting. The quorum for the vote is 2/3 of the entire IB membership. A two-week notice is required for a vote for removal and such a vote will be taken if at least five IB members propose such a vote to the Co-Spokespersons. One of the Co-Spokespersons will conduct the vote. In the event of a removal, the open position will be filled following the procedure described above. The newly elected IB Chair will have a term that includes the remaining term of the removed IB Chair in addition to the nominal two-year term.

### § 3.5 IB Meetings

The IB meets at every collaboration meeting normally in person. In addition, the IB Chair may call an IB meeting by video/phone. Every IB meeting should have a well-defined agenda and a preliminary agenda will be distributed to the IB at least two weeks ahead of the IB meeting. In particular, any agenda items containing proposals that require voting by IB should be presented to the IB along with any supporting materials at the time of distribution of the preliminary agenda.

### § 3.6 IB Committees

The IB or its Chair may establish various committees as needed.

### Article 4 Co-Spokespersons

Considering the international nature of the project, it is generally desirable to have one Co-Spokesperson from US institutions and the other from non-US institutions.

#### § 4.1 Number of Co-Spokespersons and their Role

There will be two equal Co-Spokespersons of the collaboration. The Co-Spokespersons are the scientific leaders and representatives of the collaboration. The Co-Spokespersons will equally share leadership, authority and responsibilities. The longest serving of the Co-Spokespersons serves as the Executive Board Chair, and the shortest serving of the Co-Spokespersons serves as the Collaboration General Assembly Chair. The Co-Spokespersons are responsible for preparing agendas for collaboration meetings. The Co-Spokespersons will work very closely with the Executive Board on all major collaboration matters, seek advice from the Institutional Board, and bring major issues to the Collaboration General Assembly for discussions. The Co-Spokespersons will also work closely with the host lab Director and the LBNF management team. The Co-Spokespersons will bear authority and responsibilities for the day-to-day matters of the collaboration.

#### § 4.2 Election Procedure and Terms

The Co-Spokespersons will serve two-year terms, staggered so that one new Co-Spokesperson is elected each year. The term of a Co-Spokesperson is renewable, but it is only renewable once. The Co-Spokesperson election process should commence around December every year, and the new Co-Spokesperson should start his or her term on April 1. The IB Chair will initiate the

election process by establishing a Co-Spokesperson Search Committee (CSSC). The composition of the search committee will be proposed by the IB chair and will be approved by the IB. The CSSC members may not stand for the election. The committee will choose its own chair. CSSC will then receive nominations from all eligible voters (up to three nominations per nominator). The committee will contact all nominees with three or more nominations to produce an initial list of candidates who are willing to stand for the election. The committee will then interview the candidates and produce a short list of candidates able to serve as co-spokesperson (normally no more than 5 candidates). The chair of the CSSC will inform the host lab director of the proposed slate of candidates. The slate of candidates will then be presented to the collaboration for a general election.

The election will be held electronically by using the Preferential Voting System (PVS) in which a voter submits a fully ranked list of the candidates. In the case of a single candidate, the voting procedure will be a simple Yes or No on the appointment of the candidate as co-spokesperson; a simple majority of Yes votes is required to elect the candidate. All voting collaborators as defined in attachment A6, who have been the members of the DUNE collaboration for at least one year prior to the election opening date, will be eligible to vote. Further requirements for voter eligibility may be imposed by the IB.

In case of a tie, the following sequence of events will be followed

- 1. A rerun of the original election with the top two candidates.
- 2. If this results in a tie, the IB will vote on the candidates (without the chair having the deciding vote).
- 3. If this results in a tie, the IB chair will flip a coin.

If one of the Co-Spokespersons cannot complete the full two-year term, a new Co-Spokesperson will be elected using the procedure described above, except that the IB Chair will decide when the special election should commence and when the new Co-Spokesperson should start his or her term. The newly elected Co-Spokesperson will serve the remainder of the term of the replaced Co-Spokesperson in addition to the nominal two-year term.

If the IB chair is a candidate for co-spokesperson (i.e., appears on the election slate), the last serving, non-candidate chair of the IB will serve as IB chair until the election concludes.

### § 4.3 Removal of a Co-Spokesperson

Any of the Co-Spokespersons can be removed at any time by the IB by a secret ballot of at least 2/3 of those present at a scheduled Institutional Board meeting. The quorum for the vote is 2/3 of the entire IB membership. A two-week notice is required for a vote for removal and such a vote will be taken if at least five IB members propose such a vote to the Chair. In the event of a removal, the open position will be filled following the procedure described above, except that the IB Chair will decide when the special election should commence and when the new Co-Spokesperson should start his or her term. The newly elected Co-Spokesperson will have a term that includes the remaining term of the removed Co-Spokesperson in addition to the nominal two-year term.

## Article 5 Deputy Spokesperson

### § 5.1 Selection of Deputy Spokesperson

The Deputy Spokesperson position in the DUNE collaboration is an optional position. If the elected Co-Spokespersons see a need for such a position, they can nominate a person to fill the

position with specified roles that are agreed between the Co-spokespersons and the nominee. After a brief presentation of the nominee to the IB by the Co-spokespersons, the IB will confirm or reject the nomination with a secret vote. The confirmation will require a simple majority vote of the IB members voting. The term of the Deputy Spokesperson is one year and renewable.

### § 5.2 Removal of the Deputy Spokesperson

The Deputy Spokesperson can be removed at any time by the IB by a secret ballot of at least 2/3 of those present at a scheduled Institutional Board meeting. A two-week notice is required for a vote for removal and such a vote will be taken if at least five IB members propose such a vote to the Chair. In the event of a removal, the open position will be filled following the procedure described above. The term of the newly appointed Deputy Spokesperson will be the remaining term of the removed Deputy Spokesperson.

### Article 6 Executive Board

### § 6.1 Role of the Executive Board

The Executive Board (EB) is the main decision-making body of the collaboration. It is responsible for setting scientific and technical objectives and priorities of the DUNE collaboration taking account of the financial aspects as well as other resources. The EB establishes procedures for making technical choices and will oversee progress and developments in various projects. The mode of operation of the Executive Board is described in the DUNE Management Plan. (See Attachment A.2.)

### § 6.2 Membership of the Executive Board

The EB will consist of the leadership of the main collaboration activities, as defined in the DUNE Management Plan including: the Co-Spokespersons, the Physics, Technical and International Resource Coordinators and the IB Chair. The longest serving of the Co-Spokespersons serves as the EB Chair. The Co-Spokespersons, with the approval of the IB, may appoint up to three additional members to the EB. Such appointments will be for one year. Changes to the EB membership must be ratified by the IB.

## Article 7 Collaboration General Assembly

The DUNE Collaboration General Assembly (CGA) is a forum of all DUNE collaboration members. All major decisions by the EB and IB as well as collaboration-wide issues should be reported and discussed at the CGA. This provides a forum where individual collaborators can express their opinions on particular issues. The shortest serving of the Co-Spokespersons serves as the CGA Chair.

### Article 8 Young DUNE

The younger members of the collaboration constitute "Young DUNE" (YD). YD members are, in general, students or post-docs in an early stage of their career (e.g. first postdoc). The exact

membership of the YD group can be defined by the group itself and the group will elect its own Chair based on rules it establishes. YD has the right to send an observer (non-voting) to all IB meetings and to send representatives (one each) to the Authorship and Publication Board and Speakers Committee. The group will organize its own activities and will have regular meetings with the Co-Spokespersons and/or the IB Chair.

### Article 9 Physics, Technical and Resource Coordinators

The Co-Spokesperson will appoint one or two physics coordinators. They serve as the physics analysis lead in the international collaboration. The Technical and International Resource Coordinators serve as the lead technical and financial coordinators in the context of the international collaboration. They are appointed by the Co-Spokespersons in consultation with the host laboratory. The responsibilities of the Technical and Resource Coordinators are listed in the DUNE Management Plan. (See Attachment A.2.)

## Article 10 Other Management Structures

There are a number of aspects of DUNE that require an explicit management structure, but a particular structure varies with time. The Co-Spokespersons maintain an organizational chart describing the current management structure; it will be posted on the DUNE official web pages. The responsibility for the creation and modification of these management structures as well as the appointment of the leadership in such areas, other than what is specified in this document, lies with the Co-Spokespersons. The Co-Spokespersons shall, however, solicit advice on the existence and leadership of such structures from a broad base including the DUNE EB and the IB. The Co-Spokespersons will interact actively in the management of all aspects of the experiment and will ensure adequate discussions at all levels concerning major directions and decisions. See the DUNE Management Plan (Attachment A.2).

# Article 11 Dissenting Opinions and Procedure to Appeal

Any collaborators who object to the decisions made by the various DUNE leaders can submit their objections to the Co-Spokespersons and the EB. If the Co-Spokespersons and the EB cannot resolve the situation, then ultimately the issue shall be brought in front of the IB, which shall make the final decision by consensus preferably or by vote if necessary.

### Article 12 Attachments

A.1 LBNF/DUNE Project Management Plan, <u>DUNE-DocDB-117</u>

A.2 DUNE Management Plan, <u>DUNE-DocDB-2145</u>

A.3 DUNE Speaker's Committee Guidelines, DUNE-DocDB-57

- A.4 DUNE Publication and Authorship Procedures, <u>DUNE-DocDB-1115</u>
- A.5 DUNE Collaboration Community Agreement, <u>DUNE-DocDB-28339</u>
- A.6 DUNE Membership Rules and Responsibilities, <u>DUNE-DocDB-22756</u>
- A.7 DUNE Inactive Institution Removal Policy, <u>DUNE-DocDB-24429</u>
- A.8 DUNE Institute Removal and Suspension Policy, <u>DUNE-doc-29348</u>
- A.9 DUNE Co-Spokesperson Election Procedures, <u>DUNE-doc-29100</u>

### Records of drafts and amendments

- April 2015: Draft prepared by the GDC writing committee (Brajesh Choudhary, Bonnie Fleming, Chang Kee Jung (Chair), Yannis Karyotakis, Joe Lykken (ex-officio) and Alfons Weber). Interim IB Chair: S. Bertolucci.
- 10 April 2015: Version 1.0 submitted to the DUNE IB for its review. Interim IB Chair: S. Bertolucci.
- 18 April 2015: Version 1.1 as submitted was approved by the DUNE IB at the face-to-face IB meeting at Fermilab. Interim IB Chair: S. Bertolucci. IB Chair: M. Goodman.
- 4 September 2015: Version 2 was approved with amendments adding a vice-chair to the IB (section 3.3) and allowing admission of new members at an IB phone meeting (section 2.2) at the face-to-face IB meeting at Fermilab. IB Chair: M. Goodman.
- 14 September 2016: Version 3 was approved which changed the number and terms of the Executive Committee. IB Chair: M. Goodman.
- 30 January 2018: Version 4 was approved with a series of changes suggested by a review committee consisting of Dominique Duchesneau, Carlos Escobar, Lisa Whitehead Koerner (Chair), Christopher Mauger, Michel Sorel, and Jason Stock. IB Chair: R.J. Wilson.
- 30 January 2018: Version 5 was approved with a series of changes suggested by a review committee consisting of Dominique Duchesneau, Carlos Escobar, Lisa Whitehead Koerner (Chair), Christopher Mauger, Michel Sorel, and Jason Stock. IB Chair: R.J. Wilson.
- 16 May 2018 Version 6 approved. It forms the Executive Board (replacing the Executive Committee); designates a start date for the term of a Co-spokesperson; and includes a statement about the DUNE Code of Conduct. IB Chair: R.J. Wilson.
- 27 September 2018 Version 6.1. Typographical and grammatical corrections and replacement of all instances of EC with EB. IB notified. IB Chair: R.J. Wilson.
- 25 September 2019 Version 6.5. Addition of procedure for elections of IB chair (sec. 3.4) and Spokesperson (sec. 4.2) in the case of a single candidate. IB Chair: R.J. Wilson.
- 5 June 2021 Version 6.6. Mentioning the possibility of MoUs in document, adding reference to membership definitions, change to have IB meetings normally in person. IB Chair: A. Weber
- 28 Sep 2021Version 6.8 remove requirement to have presentation by new institutions. IB Chair A. Weber
- 31 Jan 2022 Version 6.9 several technical changes to bring naming in line with current DUNE practice and adjusting for EB membership, which now has several TC. Also adding reference to Inactive Institution Policy. IB Chair: A. Weber
- Sep 2022 Version 6.11 adapting the language in article 7 (removing decision making of the CGA); adding a tie breaker for co-spokesperson election and starting process earlier. IB Chair: A. Weber
- Sep 2023 Version 7 simplifying language in several places, change inconsistent definition of voter in 3, several changes in respect to Community Agreement (was Code of Conduct) IB Chair: A. Weber
- Oct 2023 Version 8. Changes to preamble and article 2.4 to define process for removal/suspension of institutions. Modify co-spokesperson election procedure. IB chair: A. Weber
- Jan 2024 Version 9. Added provision of associate membership. IB chair: A. Weber